

CLARIFICATIONS ON GFF GOVERNANCE

OVERVIEW

The Investors Group adopted the *Governance Document for The Global Financing Facility in support of Every Woman and Every Child* (GFF-IG1-3) at their first meeting noting that there were aspects of the governance of the GFF that may require further elaboration. The document explicitly stated that the composition and appointment of Investors Group Members would be reviewed after the first year. Several clarifications have been sought by Investors Group members over the course of the first few meetings that need to be addressed by additional guidance. This paper proposes a short process which will result in proposed amendments to the Governance Document which can be presented for adoption at the fifth Investors Group meeting in April 2017.

ACTION REQUESTED

The Investors Group is requested to agree to the proposed process and participate in consultations on any amendments to the Governance Document.

OBJECTIVE

The Investors Group adopted the *Governance Document for The Global Financing Facility in support of Every Woman and Every Child* (GFF-IG1-3) at their first meeting noting that there were aspects of the governance of the GFF that may require further elaboration. The document explicitly stated that the composition and appointment of Investors Group Members would be reviewed after the first year. Several clarifications have been sought by Investors Group members over the course of the first few meetings that need to be addressed by additional guidance. This review will result in proposed amendments to the Governance Document which will be the subject of consultation with IG members before being presented for adoption at the fifth Investors Group meeting in April 2017.

PRINCIPLES AND PURPOSE

The process of reviewing and adjusting the governance document for the GFF is intended as a light touch review of areas where the document explicitly requests adjustments to be made after one year's experience, namely in the composition and appointment of IG members. It provides the opportunity to address gaps that may have emerged in the governance mechanism, and provide greater clarity and guidance on how the IG should operate.

There are two primary guiding principles inherent in the GFF governance process. The first is that the Investors Group's main role is to provide a forum for coordination of financing for RMNCAH and to focus on both mobilizing additional resources and ensuring alignment and complementarity of funding for RMNCAH. The second is to actively engage and collaborate with a wide range of partners to support the mission of the GFF.

Initial experience of the Investors Group has shown that discussions at the Investors Group are in line with these principles, however there is work to be done in ensuring a deeper and more comprehensive dialogue oriented towards solutions. To enrich the discussions it may be necessary to adjust the composition of the Investors Group to include representation from experts engaged in development financing who can help define the health financing agenda within broader financing for development processes. In addition, Ministers of Finance from partner countries could bring a needed perspective to the conversation. It is also not clear how new donors to the GFF, who contribute either to the GFF TF, or by aligning their financing to the Investment Case, will be accommodated in the IG. Thresholds, parameters and accountabilities need to be defined.

A sustainable health financing agenda will require a broad partnership with knowledge of the issues at hand. This is a complex agenda with long term aims and will require staying power in the partnership to ensure results. Is the Investors Group well positioned, through its membership and its operations, to reach and cultivate this broader partnership which should be largely country-based? In what way can the IG facilitate this broader understanding, advocacy and action?

APPROACH

The following principles will guide the approach:

- The governance will be fit-for-purpose, efficient, inclusive and transparent;
- The governance will focus on the added value of GFF involvement in any item under consideration and will not duplicate work undertaken by other entities;
- The governance will be cost-effective and focus on facilitating progress in-country.

The proposed process is as follows:

Q4 2016	Circulate consultation paper to constituencies for feedback. This paper outlines approaches to the issues, where possible giving options and pros and cons of the approaches.
January 2017	Incorporate feedback and suggestions from IG into consultation paper Informal consultations with constituencies and collecting of best practice exemplars
February 2017	Re-circulate consultation paper with proposed amendments and key questions Convene virtual consultation to get feedback and guidance Objectives of consultation: Create ownership and buy-in Develop agreement on main issues before it gets to IG Range of ideas and experience of members can inform proposals
March 2017	Paper with proposed amendments circulated to IG in advance of IG5 (April 2017). The paper to the IG will propose specific language to be added to the amended Governance Document.
April 2017	Review and adoption of revised Governance Document at IG5

ANNEX 1

Issues for Review

Issue 1:

Parameters for selection of a Chair including:

- a. Terms of office/rotation
- b. Nomination/selection process
- c. Need for a Vice Chair

Issue 2: Composition of the Investors Group

Addition of seats to IG:

- a. New donors
- b. All countries with GFF financing
- c. Seats for 'thematic experts' (e.g. on financing)

Issue 3: Membership of the Trust Fund Committee

- a. Thresholds
- b. Parameters
- c. Accountabilities

Issue 4: Constituency management

- a. Constituency processes and rotation of members

Issue 5: Operational Guidelines for the GFF IG

1. Meeting Protocols:

- a. Guidance needed on Observers
- b. Delegation size
- c. Frequency of meetings

2. Committees/ TTs/Working Groups:

- a. Establishing Mandates
- b. Terms of References
- c. Membership
- d. Chairing



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